WOWOW

Summary of 3Q FY2020 Earnings

Jan 29, 2021 WOWOW INC.

3Q FY2020 Earnings (April-December)

2 FY2020 Results Forecasts

3 Supplementary Materials

3Q FY2020 Earnings Highlights

Net new subscriptions decreased by 74,000, and revenue decreased while income increased

New Subscription

- Gaining new subscriptions was difficult until July due to the postponement and cancellation of sporting events caused by COVID-19, however programs such as the US Open Tennis Championships drove new subscription in August and September, resulting in monthly increase in net new subscriptions.
- From October onward, although programs such as boxing, golf and drama series Cold Case 3 (Japan) for WOWOW's 30th anniversary were well received, the number of net new subscriptions decreased at the end of the third quarter.

(Thousands)

| | 3Q FY2019 | 3Q FY2020 | Difference | YoY |
|----------------------------|-----------|-----------|------------|--------|
| Gross New Subscriptions | 402 | 374 | -27 | 93.2% |
| Cancellations | 447 | 448 | 2 | 100.4% |
| Net New Subscriptions | -45 | -74 | -29 | _ |

Income & Expenditure (Consolidated)

- Revenue decreased due to decrease in number of net cumulative subscriptions year on year and other factors.
- Ordinary income increased year on year due to decrease in program costs and other factors.

(Millions of yen)

| | 3Q FY2019 | 3Q FY2020 | Difference | YoY |
|------------------|-----------|-----------|------------|--------|
| Revenue | 61,640 | 59,187 | -2,452 | 96.0% |
| Operating Income | 7,755 | 10,220 | 2,464 | 131.8% |
| Ordinary Income | 8,218 | 10,401 | 2,183 | 126.6% |

3Q FY2020 Subscription

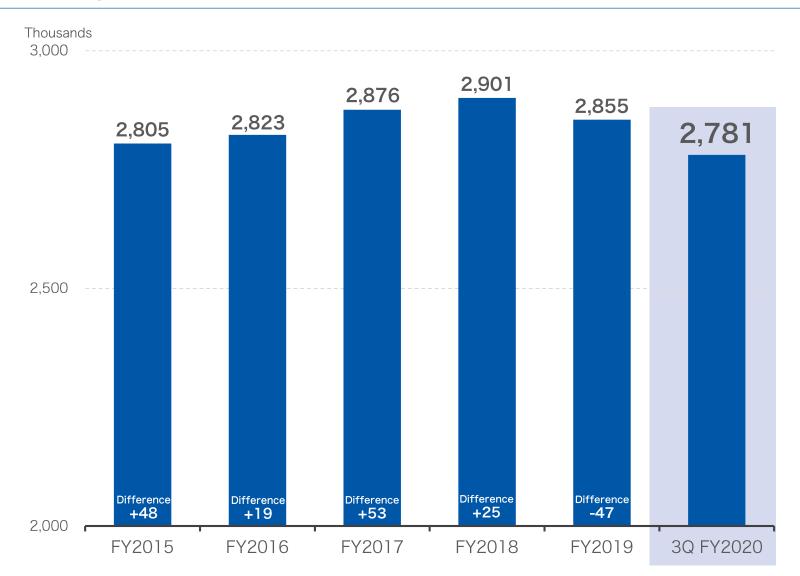
(Thousands)

| | | | | (11100381103) |
|-------------------------------------|-----------|-----------|----------------|---------------|
| | 3Q FY2019 | 3Q FY2020 | Previous Perio | od Comparison |
| | 3Q F12019 | 3Q F12020 | Difference | YoY |
| Gross New Subscriptions | 402 | 374 | -27 | 93.2% |
| Cancellations | 447 | 448 | 2 | 100.4% |
| Net New Subscriptions | -45 | -74 | -29 | _ |
| Net Cumulative Subscriptions | 2,857 | 2,781 | -76 | 97.3% |
| Of these, multi- subscriptions*1 | 411 | 400 | -11 | 97.4% |
| Of these, hotel subscriptions*2 | 69 | 75 | 6 | 109.3% |

^{*1} Existing subscribers are granted two additional subscriptions for a discounted price (JPY900/month – the first subscription is JPY2,300/month, tax not included).

^{*2} Agreements with hotels and other accommodations for viewing in guest rooms.

Change in Net Cumulative Subscriptions

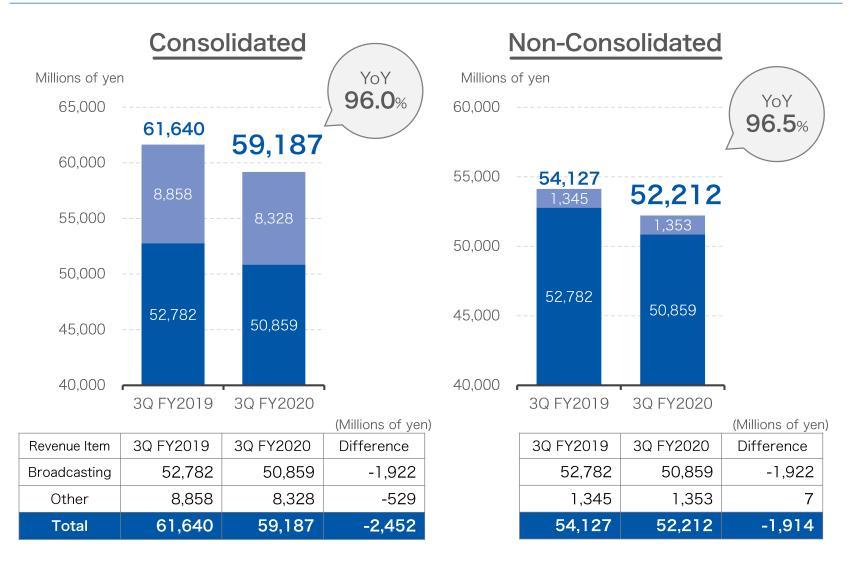


3Q FY2020 Income & Expenditure

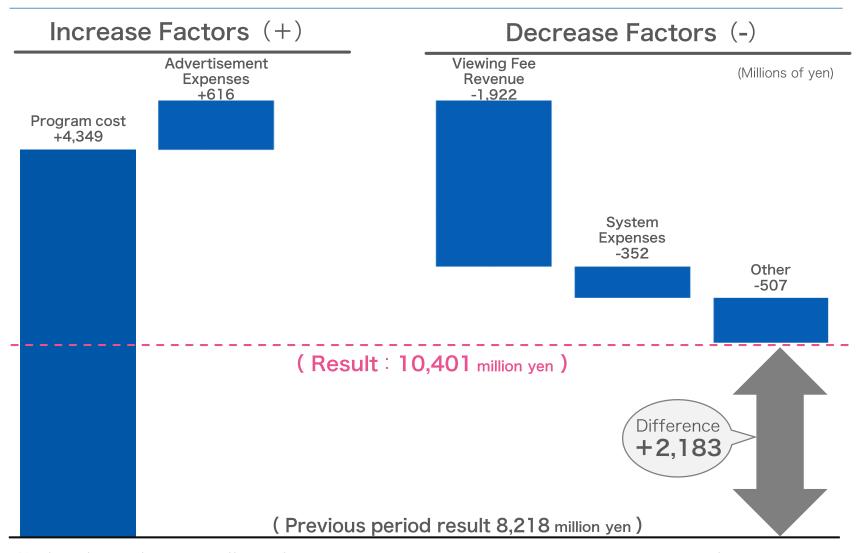
(Millions of yen)

| | | 3Q FY | ′2019 | 3Q F | /2020 | Previous Period Comparison | |
|------------------|--|--------|-----------------------|--------|--------------------|-------------------------------|--------|
| | | Result | Percent of Revenue | Result | Percent of Revenue | Difference | YoY |
| 70 | Revenue | 61,640 | 100.0% | 59,187 | 100.0% | -2,452 | 96.0% |
| Consolidated | Operating Income | 7,755 | 12.6% | 10,220 | 17.3% | 2,464 | 131.8% |
| osuo | Ordinary Income | 8,218 | 13.3% | 10,401 | 17.6% | 2,183 | 126.6% |
| O | Profit Attributable to Owners of Parent | 5,719 | 9.3% | 6,999 | 11.8% | 1,280 | 122.4% |
| ated | Revenue | 54,127 | 100.0% | 52,212 | 100.0% | -1,914 | 96.5% |
| solida | Operating Income | 7,286 | 13.5% | 10,127 | 19.4% | 2,840 | 139.0% |
| Non-Consolidated | Ordinary Income | 7,838 | 14.5% | 10,374 | 19.9% | 2,536 | 132.4% |
| Nor | Profit | 5,482 | 10.1% | 6,990 | 13.4% | 1,507 | 127.5% |

Revenue Compared to Previous Period



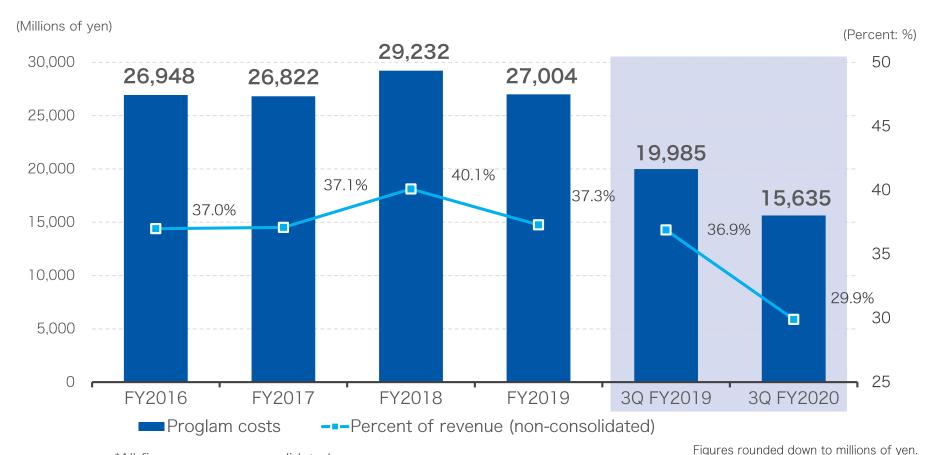
Consolidated Ordinary Income Factors in Difference from Previous Period



^{*}The figure for each factor is the difference from the same period the previous year, with + representing an increase factor.

Change in Program Costs

Program costs decreased year on year due to the postponement and cancellation of sporting events and live music events



^{*}All figures are non-consolidated.

^{*} Program costs (FY2020) : Program costs forecast to be approximately 38% of non-consolidated revenue.

Income & Expenditure of Major Consolidated Earnings Companies

■WOWOW COMMUNICATIONS (Telemarketing)

(Millions of yen)

| | Result Percent of Result Per | | 9 3Q FY2020 | | Previous Period Difference | |
|------------------|------------------------------|--------|--------------------|------------|-------------------------------|-------|
| | | | Percent of Revenue | Difference | YoY | |
| Revenue | 6,634 | 100.0% | 6,481 | 100.0% | -153 | 97.7% |
| Operating Income | 181 | 2.7% | 51 | 0.8% | -130 | 28.2% |
| Ordinary Income | 186 | 2.8% | 118 | 1.8% | -67 | 63.6% |
| Profit | 112 | 1.7% | 74 | 1.2% | -37 | 66.7% |

^{*}WOWOW COMMUNICATIONS non-consolidated figures

■WOWOW Plus Inc. (Broadcasting)

| Revenue | 3,899 | 100.0% | 3,855 | 100.0% | -44 | 98.9% |
|------------------|-------|--------|-------|--------|-----|-------|
| Operating Income | 187 | 4.8% | 171 | 4.5% | -15 | 91.6% |
| Ordinary Income | 187 | 4.8% | 173 | 4.5% | -14 | 92.3% |
| Profit | 155 | 4.0% | 138 | 3.6% | -17 | 88.9% |

^{*}WOWOW Plus Inc. non-consolidated figures

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FY2020 Subscription Plan (announced May 15, 2020)

(Thousands)

| | E//0010 | EV.0000 | Previous Perio | od Comparison | |
|---------------------------------|---------|---------|----------------|---------------|--|
| | FY2019 | FY2020 | Difference | YoY | |
| Gross New Subscriptions | 564 | 630 | 66 | 111,7% | |
| Cancellations | 611 | 630 | 19 | 103.2% | |
| Net New Subscriptions | -47 | _ | 47 | | |
| Net Cumulative Subscriptions | 2,855 | 2,855 | 0 | 100.0% | |

FY2020 Income & Expenditure Plan (announced Oct. 23, 2020)

(Millions of yen)

| | | Initial FY2 | 2020 Plan | | FY2020 an | Comp | arison |
|---------------------|---|-------------|--------------------|--------|--------------------|------------|--------|
| | | Result | Percent of Revenue | Plan | Percent of Revenue | Difference | YoY |
| D | Revenue | 80,700 | 100.0% | 78,800 | 100.0% | -1,900 | 98.6% |
| Consolidated | Operating Income | 4,800 | 5.9% | 4,800 | 5.9% | _ | 100.0% |
| osuc | Ordinary Income | 5,000 | 6.2% | 5,000 | 6.2% | _ | 100.0% |
| Ö | Profit Attributable to Owners of Parent | 3,300 | 4.1% | 3,300 | 4.1% | _ | 100.0% |
| p | Revenue | 70,500 | 100.0% | 69,400 | 100.0% | -1,100 | 98.4% |
| Non- onsolidated | Operating Income | 4,700 | 6.7% | 4,700 | 6.7% | _ | 100.0% |
| Nonsc | Ordinary Income | 5,100 | 7.2% | 5,100 | 7.2% | _ | 100.0% |
| Ö | Profit | 3,500 | 5.0% | 3,500 | 5.0% | _ | 100.0% |

Note: Program costs forecast to be approximately 38% of non-consolidated revenue. Estimated foreign exchange rate: 1 USD = 110yen

| Annual Dividend 80 yen | per share 80 yen per | share - | 100.0% |
|------------------------|----------------------|---------|--------|
|------------------------|----------------------|---------|--------|

3Q FY2020 Earnings (April-December)

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Subscription

(Subscriptions)

| | | | | | | | (Subscri |
|---------|-------------------------------------|------------------|-----------|-----------|-----------|-----------|------------------|
| | | 2Q Cumulative | October | November | December | 3Q | 3Q Cumulative |
| Gross I | New Subscriptions | 240,693 | 43,139 | 44,043 | 46,529 | 133,711 | 374,404 |
| Cancel | llations | 307,953 | 51,412 | 42,481 | 46,574 | 140,467 | 448,420 |
| Net Ne | ew Subscriptions | -67,260 | -8,273 | 1,562 | -45 | -6,756 | -74,016 |
| | Of these, multi- subscriptions*1 | -6,716 | -1,867 | -1,138 | -6 | -3,011 | -9,727 |
| | Of these, hotel subscriptions*2 | 3,681 | 422 | 190 | 381 | 993 | 4,674 |
| | imulative riptions at End of | 2,787,506 | 2,779,233 | 2,780,795 | 2,780,750 | 2,780,750 | 2,780,750 |
| | Of these, multi- subscriptions*1 | 403,194 | 401,327 | 400,189 | 400,183 | 400,183 | 400,183 |
| | Of these, hotel subscriptions*2 | 74,039 | 74,461 | 74,651 | 75,032 | 75,032 | 75,032 |

^{*1} Existing subscribers are granted two additional subscriptions for a discounted price(JPY900/month – the first subscription is JPY2,300/month, tax not included).

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^{*2} Agreements with hotels and other accommodations for viewing in guest rooms.

Previous Period (FY2019) Subscription

(Subscriptions)

| | | | | | | | | <u> </u> |
|-----------------|-------------------------------------|-----------|-----------|------------------|-----------|------------------|-----------|-------------|
| | | 1Q | 2Q | 2Q Cumulative | 3Q | 3Q Cumulative | 4Q | Fiscal Year |
| Gross Subsci | New riptions | 148,201 | 133,757 | 281,958 | 119,945 | 401,903 | 162,012 | 563,915 |
| Cance | llations | 159,986 | 142,904 | 302,890 | 143,744 | 446,634 | 164,008 | 610,642 |
| Net Ne | ew Subscriptions | -11,785 | -9,147 | -20,932 | -23,799 | -44,731 | -1,996 | -46,727 |
| | Of these, multi- subscriptions*1 | -1,886 | -446 | -2,332 | -1,978 | -4,310 | -1,069 | -5,379 |
| | Of these, hotel subscriptions*2 | 1,818 | 1,899 | 3,717 | 727 | 4,444 | 1,734 | 6,178 |
| | umulative riptions at End iod | 2,889,708 | 2,880,561 | 2,880,561 | 2,856,762 | 2,856,762 | 2,854,766 | 2,854,766 |
| | Of these, multi- subscriptions*1 | 413,403 | 412,957 | 412,957 | 410,979 | 410,979 | 409,910 | 409,910 |
| | Of these, hotel subscriptions*2 | 65,998 | 67,897 | 67,897 | 68,624 | 68,624 | 70,358 | 70,358 |

^{*1} Existing subscribers are granted two additional subscriptions for a discounted price(JPY900/month – the first subscription is JPY2,300/month, tax not included).

^{*2} Agreements with hotels and other accommodations for viewing in guest rooms.

Income & Expenditure (Consolidated)

(Millions of yen)

| | 3Q FY20 | 019 | 3Q FY2020 | | |
|---|---------|-----------------------|-----------|-----------------------|--------|
| | Results | Percent of Revenue | Results | Percent of Revenue | YoY |
| I. Revenue | 61,640 | 100.0% | 59,187 | 100.0% | 96.0% |
| Broadcasting | 52,782 | 85.6% | 50,859 | 85.9% | 96.4% |
| Other | 8,858 | 14.4% | 8,328 | 14.1% | 94.0% |
| II. CoGS | 34,501 | 56.0% | 29,923 | 50.6% | 86.7% |
| Gross Profit | 27,138 | 44.0% | 29,264 | 49.4% | 107.8% |
| III. SG&A | 19,382 | 31.4% | 19,044 | 32.2% | 98.3% |
| Operating Income | 7,755 | 12.6% | 10,220 | 17.3% | 131.8% |
| IV. Non-Operating Income | 469 | 0.8% | 377 | 0.6% | 80.4% |
| Interest Income | 18 | 0.0% | 8 | 0.0% | 45.2% |
| Equity in Earnings of Affiliates | 213 | 0.3% | 165 | 0.3% | 77.5% |
| Exchange Rate Profit | 152 | 0.2% | 53 | 0.1% | 34.7% |
| Other | 86 | 0.1% | 151 | 0.3% | 175.9% |
| V. Non-Operating Expenses | 7 | 0.0% | 196 | 0.3% | _ |
| Provision of allowance for doubtful accounts | _ | _ | 189 | 0.3% | _ |
| Other | 7 | 0.0% | 6 | 0.0% | 82.1% |
| Ordinary Income | 8,218 | 13.3% | 10,401 | 17.6% | 126.6% |
| VI. Extraordinary Income/Loss | -8 | -0.0% | -210 | -0.4% | _ |
| Income before Income Tax and Minority Interests | 8,209 | 13.3% | 10,190 | 17.2% | 124.1% |
| Income Taxes (Current and Deferred), etc. | 2,490 | 4.0% | 3,191 | 5.4% | 128.2% |
| Profit Attributable to Owners of Parent | 5,719 | 9.3% | 6,999 | 11.8% | 122.4% |

Income & Expenditure (Non-Consolidated)

(Millions of yen)

| | 3Q FY2019 | | 3Q FY2020 | | |
|---|-----------|-----------------------|-----------|-----------------------|--------|
| | Results | Percent of Revenue | Results | Percent of Revenue | YoY |
| I. Revenue | 54,127 | 100.0% | 52,212 | 100.0% | 96.5% |
| Broadcasting | 52,782 | 97.5% | 50,859 | 97.4% | 96.4% |
| Other | 1,345 | 2.5% | 1,353 | 2.6% | 100.6% |
| II. CoGS | 29,677 | 54.8% | 25,341 | 48.5% | 85.4% |
| Gross Profit | 24,449 | 45.2% | 26,871 | 51.5% | 109.9% |
| III. SG&A | 17,163 | 31.7% | 16,744 | 32.1% | 97.6% |
| Operating Income | 7,286 | 13.5% | 10,127 | 19.4% | 139.0% |
| IV. Non-Operating Income | 558 | 1.0% | 443 | 0.8% | 79.4% |
| Interest Income | 17 | 0.0% | 8 | 0.0% | 45.2% |
| Exchange Rate Profit | 152 | 0.3% | 51 | 0.1% | 33.9% |
| Other | 387 | 0.7% | 383 | 0.7% | 98.9% |
| V. Non-Operating Expenses | 6 | 0.0% | 196 | 0.4% | _ |
| Provision of allowance for doubtful accounts | _ | _ | 189 | 0.4% | _ |
| Other | 6 | 0.0% | 6 | 0.0% | 90.3% |
| Ordinary Income | 7,838 | 14.5% | 10,374 | 19.9% | 132.4% |
| VI. Extraordinary Income/Loss | -1 | -0.0% | -210 | -0.4% | _ |
| Income before Income Tax and Minority Interests | 7,836 | 14.5% | 10,164 | 19.5% | 129.7% |
| Income Taxes (Current and Deferred), etc. | 2,353 | 4.3% | 3,173 | 6.1% | 134.8% |
| Profit | 5,482 | 10.1% | 6,990 | 13.4% | 127.5% |

Expenditure Breakdown (Non-Consolidated)

(Millions of yen)

| | 3Q FY2019 | 3Q FY2020 | YoY | |
|-----------------------------------|-----------|-----------|--------|--|
| (1) CoGS Items | | | | |
| Program cost | 19,985 | 15,635 | 78.2% | |
| Broadcasting Technology Cost | 2,145 | 2,298 | 107.1% | |
| Expenses for Programming Guide | 1,978 | 1,949 | 98.6% | |
| Other | 5,568 | 5,457 | 98.0% | |
| Total | 29,677 | 25,341 | 85.4% | |
| (2) SG&A Items | | | | |
| Merchandising Expense | 825 | 758 | 91.9% | |
| Retention Commission Paid | 3,883 | 3,817 | 98.3% | |
| Credit Collection Agency Fee Paid | 1,103 | 1,037 | 94.0% | |
| Advertisement Expenses | 3,599 | 3,022 | 84.0% | |
| Customer Center Expenses | 1,494 | 1,508 | 100.9% | |
| Other | 6,257 | 6,600 | 105.5% | |
| Total | 17,163 | 16,744 | 97.6% | |
| (3) Depreciation Expense | | | | |
| Depreciation Expense | 1,715 | 1,837 | 107.1% | |

Expenditure Breakdown (Non-Consolidated)

(Millions of yen)

| | (IVIIII) | | | | |
|-----------------------------------|-----------|-----------|--------|--|--|
| | 3Q FY2019 | 3Q FY2020 | YoY | | |
| (1) CoGS Items | | | | | |
| Program cost | 19,985 | 15,635 | 78.2% | | |
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| Total | 29,677 | 25,341 | 85.4% | | |
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| Credit Collection Agency Fee Paid | 1,103 | 1,037 | 94.0% | | |
| Advertisement Expenses | 3,599 | 3,022 | 84.0% | | |
| Customer Center Expenses | 1,494 | 1,508 | 100.9% | | |
| Other | 6,257 | 6,600 | 105.5% | | |
| Total | 17,163 | 16,744 | 97.6% | | |
| (3) Depreciation Expense | | | | | |
| Depreciation Expense | 1,715 | 1,837 | 107.1% | | |

Extraordinary Income/Loss Breakdown

| | 3Q FY2019 | 3Q FY2020 | YoY | | |
|--|-----------|-----------|--------|--|--|
| (Consolidated) | | | | | |
| Extraordinary Income | | | | | |
| Income from Sale of Non-Current Assets | 0 | 0 | 6.4% | | |
| Total | 0 | 0 | 6.4% | | |
| Extraordinary Losses | _ | | | | |
| Loss from Elimination of Non-Current Assets | 8 | 33 | 416.0% | | |
| Loss from Sale of Fixed Assets | 0 | _ | _ | | |
| Loss on Valuation of Golf Memberships | 0 | - | - | | |
| Loss on valuation of shares of subsidiaries and associates | - | 177 | - | | |
| Total | 8 | 210 | - | | |
| (Non-Consolidated) | | | | | |
| Extraordinary Income | | | | | |
| Income from Sale of Non-Current Assets | 0 | 0 | 6.49 | | |
| Total | 0 | 0 | 6.49 | | |
| Extraordinary Losses | | | | | |
| Loss from Elimination of Non-Current Assets | 1 | 32 | - | | |
| Loss from Sale of Fixed Assets | 0 | _ | - | | |
| Loss on Valuation of Golf Memberships | 0 | _ | - | | |
| Loss on extinguishment of tie-in shares | _ | 0 | - | | |
| Loss on valuation of shares of subsidiaries and associates | | 177 | | | |
| Total | 2 | 210 | - | | |

Results by Consolidated Segment

(Millions of yen)

| | Revenue | | | Segment Income (Operating Income) | | |
|---------------|-----------|-----------|-------|--------------------------------------|-----------|--------|
| | 3Q FY2019 | 3Q FY2020 | YoY | 3Q FY2019 | 3Q FY2020 | YoY |
| Broadcasting | 58,363 | 56,183 | 96.3% | 7,573 | 10,168 | 134.3% |
| Telemarketing | 6,634 | 6,481 | 97.7% | 181 | 51 | 28.2% |
| Total | 64,997 | 62,664 | 96.4% | 7,755 | 10,220 | 131.8% |
| Adjusted* | -3,357 | -3,476 | _ | _ | _ | - |
| Consolidated | 61,640 | 59,187 | 96.0% | 7,755 | 10,220 | 131.8% |

^{*}Adjustment of revenue offsets transactions between segments, and adjustment of segment income is based on consolidation adjustment.

Balance Sheets (Consolidated)

(Millions of yen)

| | As of March 31, 2020 | | As of December 31, 2020 | | Compared to End of Previous Period | |
|---|----------------------|--------|-------------------------|--------|------------------------------------|--|
| | Results | Share | Results | Share | Difference | Compared to End of Previous Period |
| Current Assets | 60,045 | 66.7% | 59,676 | 63.5% | -368 | 99.4% |
| Non-Current Assets | 29,979 | 33.3% | 34,253 | 36.5% | 4,274 | 114.3% |
| Current Liabilities | 26,617 | 29.6% | 25,842 | 27.5% | -775 | 97.1% |
| Non-Current Liabilities | 2,850 | 3.2% | 2,655 | 2.8% | -195 | 93.2% |
| Capital Stock | 5,000 | 5.6% | 5,000 | 5.3% | _ | 100.0% |
| Capital Surplus | 2,738 | 3.0% | 2,777 | 3.0% | 38 | 101.4% |
| Retained Earnings | 55,678 | 61.8% | 60,518 | 64.4% | 4,839 | 108.7% |
| Treasury Shares | -3,081 | -3.4% | -3,002 | -3.2% | 78 | 97.4% |
| Shareholders' Equity | 60,334 | 67.0% | 65,292 | 69.5% | 4,957 | 108.2% |
| Accumulated Other Comprehensive Income | 220 | 0.2% | 139 | 0.1% | -80 | 63.3% |
| Net Assets | 60,555 | 67.3% | 65,432 | 69.7% | 4,876 | 108.1% |
| Total Assets | 90,024 | 100.0% | 93,930 | 100.0% | 3,906 | 104.3% |

Balance Sheets (Non-Consolidated)

(Millions of yen)

| | As of March 31, 2020 | | As of Decem | ber 31, 2020 | Compared to End of Previous Period | |
|------------------------------|----------------------|--------|-------------|--------------|------------------------------------|--|
| | Results | Share | Results | Share | Difference | Compared to End of Previous Period |
| Current Assets | 53,090 | 65.5% | 52,980 | 62.1% | -110 | 99.8% |
| Non-Current Assets | 27,928 | 34.5% | 32,275 | 37.9% | 4,346 | 115.6% |
| Current Liabilities | 25,316 | 31.2% | 24,747 | 29.0% | -569 | 97.8% |
| Non-Current Liabilities | 2,173 | 2.7% | 2,054 | 2.4% | -118 | 94.5% |
| Capital Stock | 5,000 | 6.2% | 5,000 | 5.9% | _ | 100.0% |
| Capital Surplus | 2,738 | 3.4% | 2,777 | 3.3% | 38 | 101.4% |
| Retained Earnings | 48,595 | 60.0% | 53,426 | 62.7% | 4,831 | 109.9% |
| Treasury Shares | -3,081 | -3.8% | -3,002 | -3.5% | 78 | 97.4% |
| Shareholders' Equity | 53,252 | 65.7% | 58,201 | 68.3% | 4,949 | 109.3% |
| Valuation and Translation | 277 | 0.3% | 251 | 0.3% | -25 | 90.9% |
| Net Assets | 53,529 | 66.1% | 58,453 | 68.6% | 4,923 | 109.2% |
| Total Assets | 81,019 | 100.0% | 85,255 | 100.0% | 4,235 | 105.2% |



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Cautionary Statement:

The earnings forecasts described in this document are made based on decisions and assumptions relying on information currently available to WOWOW INC. as of the date hereof and thus include risks and uncertainties.

The actual financial results may substantially differ due to various factors.

The factors that may influence actual financial results include, but are not limited to, economic conditions and market trends surrounding business sectors of WOWOW INC. and its group companies.