# WOWOW

## FY2016 Earnings and FY2017 Business Plan Summary

May 15, 2017 WOWOW INC.

1 FY2016 Earnings (April-March)

2 Summary of FY2017 Business Plan

3 Supplementary Materials

### FY2016 Earnings Highlights ①

Net new subscriptions increased for eleventh consecutive period but fell below forecast

#### **New Subscription**

- Number of net cumulative subscriptions reached 2.823 million, marking a new year-end record.
- The US Open Tennis Championship featuring Kei Nishikori, the quadrennial UEFA EURO 2016<sup>™</sup> soccer tournament and music programs with Kyosuke Himuro and BABYMETAL played leading roles in acquiring new subscriptions.
- Program recommendation based on customers' individual preferences was somewhat successful in preventing cancellation.

(Thousands)

	FY2015	FY2016	YoY
Gross New Subscriptions	590	578	98.0%
Cancellations	541	560	103.4%
Net New Subscriptions	48	19	38.3%
Number of Net Cumulative Subscriptions	2,805	2,823	100.7%

#### FY2016 Earnings Highlights 2

Revenue and income increased from previous period; revenue, operating income and profit marked new records since listing

#### Income & Expenditure (Consolidated)

- Revenue increased from the previous period due to increase in external revenue of subsidiaries, increase
  in the number of net cumulative subscriptions, etc.
- Ordinary income increased from the previous period due to effective and efficient investment in advertising, etc.

	FY2015	FY2016	YoY
Revenue	75,296	78,253	103.9%
Operating Income	9,080	10,141	111.7%
Ordinary Income	9,516	10,282	108.1%
Profit Attributable to Owners of Parent	6,707	6,800	101.4%

#### Dividends

Annual dividend per share up 20 yen from initial forecast of 60 yen to 80 yen

#### Share Acquisition

acTVila (non-consolidated subsidiary) March 2017, IMAGICA TV (consolidated subsidiary) April 2017

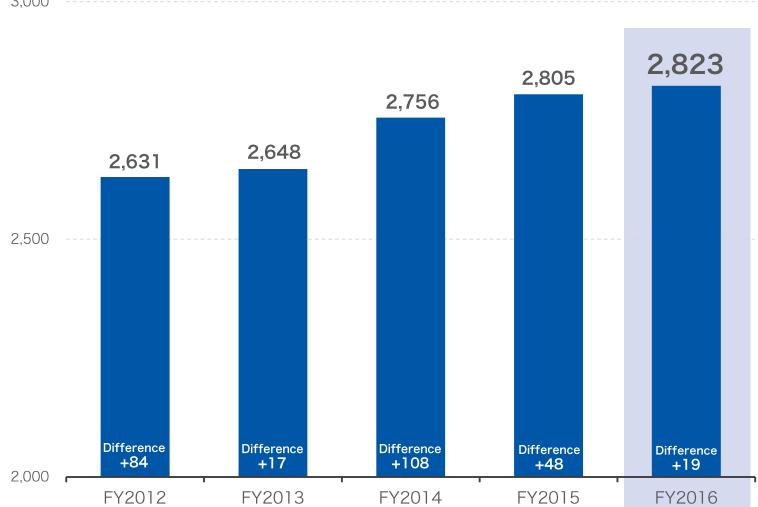
### FY2016 Subscription

(Thousands)

				(Triousarius)	
	FY2015	FY2016	Previous Perio	d Comparison	
	F12015	F12016	Difference	YoY	
Gross New Subscriptions	590	578	-12	98.0%	
Cancellations	541	560	18	103.4%	
Net New Subscriptions	48	19	-30	38.3%	
Number of Net Cumulative Subscriptions	2,805	2,823	19	100.7%	

#### Change in Number of Net Cumulative Subscriptions





#### FY2016 Income & Expenditure

(Millions of yen)

		FY2015		FY2016		Previous Period Comparison	
		Result	Percent of Revenue	Result	Percent of Revenue	Difference	YoY
70	Revenue	75,296	100.0%	78,253	100.0%	2,957	103.9%
Consolidated	Operating Income	9,080	12.1%	10,141	13.0%	1,060	111.7%
osuo	Ordinary Income	9,516	12.6%	10,282	13.1%	766	108.1%
O	Profit Attributable to Owners of Parent	6,707	8.9%	6,800	8.7%	92	101.4%
ated	Revenue	72,079	100.0%	72,878	100.0%	798	101.1%
solida	Operating Income	8,480	11.8%	9,924	13.6%	1,444	117.0%
Non-Consolidated	Ordinary Income	8,940	12.4%	9,879	13.6%	939	110.5%
Non	Net Income	6,350	8.8%	6,463 8.9%		113	101.8%
					 Fig	ures rounded dow	n to millions of ye

I had also the 10 are compared to divide a to weath the 25th and a section of establishment

70 yen per share<sup>1</sup>

80 yen per share

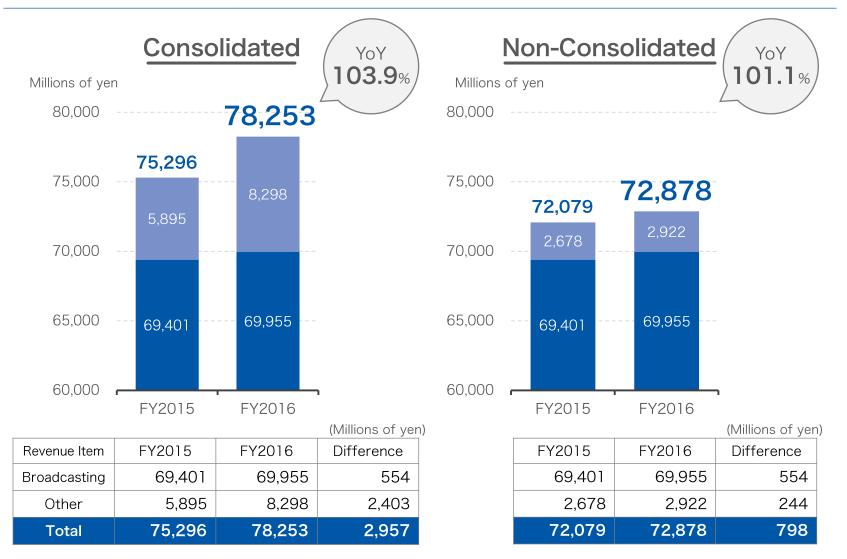
10 yen

1. Includes the 10-yen commemorative dividend to mark the 25th anniversary of establishment.

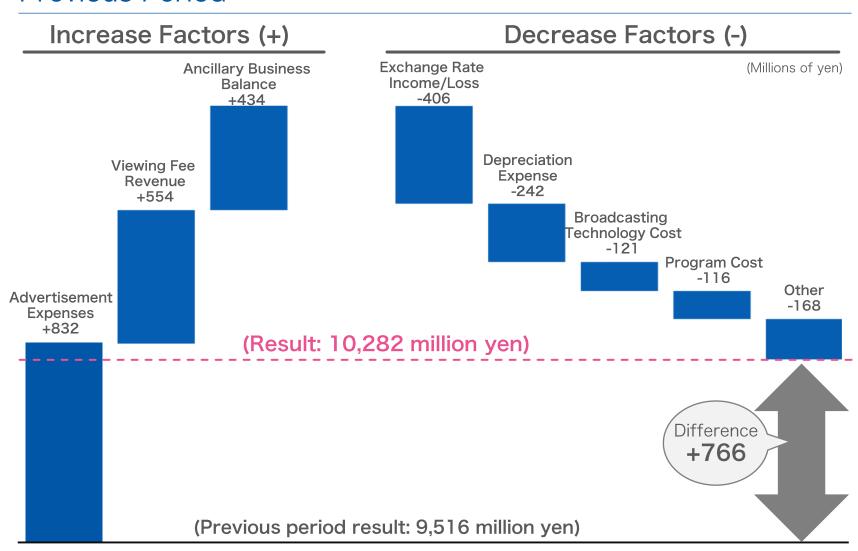
114.3%

**Annual Dividend** 

#### Revenue Compared to Previous Period



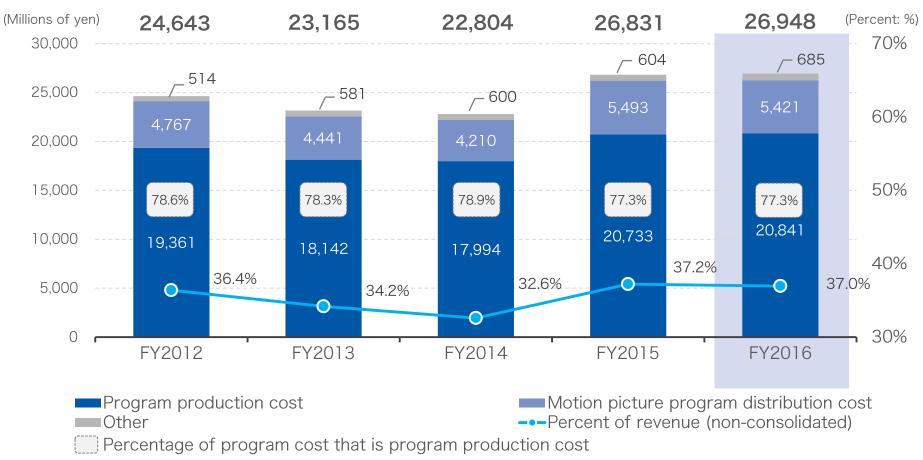
# Consolidated Ordinary Income Factors in Difference from Previous Period



<sup>\*</sup>The figure for each factor is the difference from the previous period, with + representing an increase factor.

#### Change in Program Cost

Program cost remained nearly equivalent to the previous period due to effective and efficient investment



<sup>\*</sup>Program production cost: Original dramas, movies (except movies produced by US major studios), sports, music, etc.

Motion picture program distribution cost: Movies produced by US major studios

\*All numbers are non-consolidated.
Other: Data broadcasting, etc.

Figures rounded down to millions of yen.

# Income & Expenditure of Major Consolidated Earnings Companies

#### WOWOW COMMUNICATIONS (Telemarketing-related work)

(Millions of yen)

	FY2015		FY2	016	Previous Period Difference		
	Result	Percent of Revenue	Result	Percent of Revenue	Difference	YoY	
Revenue	6,602	100.0%	8,474	100.0%	1,871	128.3%	
Operating Income	143	2.2%	57	0.7%	-85	40.0%	
Ordinary Income	147	2.2%	58	0.7%	-89	39.4%	
Net Income	81	1.2%	42	0.5%	-38	52.1%	

<sup>\*</sup>WOWOW COMMUNICATIONS non-consolidated figures

1 FY2016 Earnings (April-March)

2 Summary of FY2017 Business Plan

3 Supplementary Materials

#### Summary of FY2017 Business Plan

#### Efforts to Become a Comprehensive Entertainment Media Group

- Distinguish WOWOW from competitors with wide-ranging content that is thoroughly unique to WOWOW
  - ► Focus on producing original content and enhancing major genres
- 2 Revise marketing tools to acquire customers
  - ► Enhance digital marketing tools to increase online members\*
  - ► Consolidate customer data on a DMP.\*\* Develop content based on analysis of customer preferences
- 3 Achieve more service sophistication
  - ▶ Build foundations for launch of IP simulcast service and 4K broadcasting
- 4 Enhance WOWOW Group synergy
  - Strengthen ties between group companies and promote efficient group management

\*Customers that have agreed to the online member terms and conditions and been given an ID (registration is free) \*\*Data Management Platform

### FY2017 Subscription Plan

(Thousands)

				(Thousanus)	
	EV2016	FY2017	Previous Perio	d Comparison	
	FY2016	F12017	Difference	YoY	
Gross New Subscriptions	578	560	-18	96.9%	
Cancellations	560	530	-30	94.7%	
Net New Subscriptions	19	30	11	162.1%	
Number of Net Cumulative Subscriptions	2,823	2,853	30	101.1%	

### FY2017 Income & Expenditure Plan

(Millions of yen)

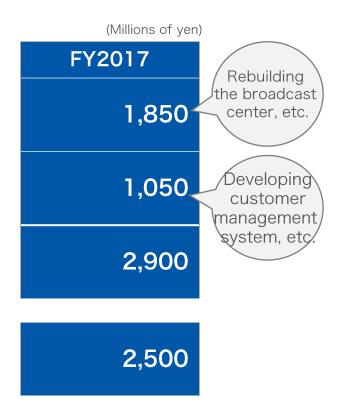
		FY2016		FY2	017	Previous Period Comparison	
		Result	Percent of Revenue	Plan	Percent of Revenue	Difference	YoY
70	Revenue	78,253	100.0%	82,500	100.0%	4,246	105.4%
Consolidated	Operating Income	10,141	13.0%	9,000	10.9%	-1,141	88.7%
osuo	Ordinary Income	10,282	13.1%	9,400	11.4%	-882	91.4%
O	Profit Attributable to Owners of Parent	6,800	8.7%	6,500	7.9%	-300	95.6%
ated	Revenue	72,878	100.0%	72,300	100.0%	-578	99.2%
solida	Operating Income	9,924	13.6%	8,700	12.0%	-1,224	87.7%
Non-Consolidated	Ordinary Income	90/9 13/0% 90/0		12.4%	-879	91.1%	
Nor	Net Income	6,463	8.9%	6,300	8.7%	-163	97.5%

Annual Dividend	80 yen per share	80 yen per share	_	100.0%
-----------------	------------------	------------------	---	--------

#### FY2017 Investment Plan (Non-Consolidated)

	FY2016
Equipment, etc.	863
Software Development	670
Total	1,534

Depreciation Expense	2,872
<u> </u>	2,872



1 FY2016 Earnings (April-March)

2 Summary of FY2017 Business Plan

3 Supplementary Materials

### Subscription

(Subscriptions)

		1st Quarter	2nd Quarter	2nd Quarter Cumulative	3rd Quarter	3rd Quarter Cumulative	4th Quarter	Fiscal Year
Gross Subsci	New riptions	175,054	137,608	312,662	126,813	439,475	138,718	578,193
Cance	llations	126,643	149,167	275,810	125,397	401,207	158,475	559,682
Net Ne	ew Subscriptions	48,411	-11,559	36,852	1,416	38,268	-19,757	18,511
	Of these, multi- subscriptions*	1,969	1,379	3,348	1,454	4,802	-2,011	2,791
Cumul	riptions at End	2,853,085	2,841,526	2,841,526	2,842,942	2,842,942	2,823,185	2,823,185
	Of these, multi- subscriptions*	419,842	421,221	421,221	422,675	422,675	420,664	420,664

<sup>\*</sup>Existing subscribers are granted two additional subscriptions for a discounted price (JPY900/month - the first subscription is JPY2,300/month, tax not included).

#### Previous Period (FY2015) Subscription

(Subscriptions)

								, ,
		1st Quarter	2nd Quarter	2nd Quarter Cumulative	3rd Quarter	3rd Quarter Cumulative	4th Quarter	Fiscal Year
Gross Subscr	New riptions	175,893	139,235	315,128	154,054	469,182	120,549	589,731
Cancel	llations	133,576	134,526	268,102	119,340	387,442	153,945	541,387
Net Ne	ew Subscriptions	42,317	4,709	47,026	34,714	81,740	-33,396	48,344
	Of these, multi- subscriptions*	4,454	2,370	6,824	4,600	11,424	-3,735	7,689
Cumul	riptions at End	2,798,647	2,803,356	2,803,356	2,838,070	2,838,070	2,804,674	2,804,674
	Of these, multi- subscriptions*	414,638	417,008	417,008	421,608	421,608	417,873	417,873

<sup>\*</sup>Existing subscribers are granted two additional subscriptions for a discounted price (JPY900/month - the first subscription is JPY2,300/month, tax not included).

### Income & Expenditure (Consolidated)

(Millions of yen)

	FY2015		FY2016		
	Results	Percent of Revenue	Results	Percent of Revenue	YoY
I. Revenue	75,296	100.0%	78,253	100.0%	103.9%
Broadcasting	69,401	92.2%	69,955	89.4%	100.8%
Other	5,895	7.8%	8,298	10.6%	140.8%
II. CoGS	40,811	54.2%	42,491	54.3%	104.1%
Gross Profit	34,484	45.8%	35,762	45.7%	103.7%
III. SG&A	25,404	33.7%	25,620	32.7%	100.9%
Operating Income	9,080	12.1%	10,141	13.0%	111.7%
IV. Non-Operating Income	443	0.6%	439	0.6%	99.2%
Interest Income	17	0.0%	14	0.0%	84.3%
Equity in Earnings of Affiliates	234	0.3%	341	0.4%	145.7%
Exchange Rate Profit	108	0.1%	_	_	_
Other	83	0.1%	83	0.1%	100.8%
V. Non-Operating Expenses	7	0.0%	298	0.4%	_
Exchange Rate Loss	_	_	297	0.4%	_
Other	7	0.0%	0	0.0%	3.6%
Ordinary Income	9,516	12.6%	10,282	13.1%	108.1%
VI. Extraordinary Income/Loss	-47	-0.1%	-521	-0.7%	_
Income before Income Tax and Minority Interests	9,469	12.6%	9,761	12.5%	103.1%
Income Taxes (Current and Deferred), etc.	2,761	3.7%	2,961	3.8%	107.3%
Profit Attributable to Owners of Parent	6,707	8.9%	6,800	8.7%	101.4%

#### Income & Expenditure (Non-Consolidated)

(Millions of yen)

	FY2015		FY2016			
	Results	Percent of Revenue	Results	Percent of Revenue	YoY	
I. Revenue	72,079	100.0%	72,878	100.0%	101.1%	
Broadcasting	69,401	96.3%	69,955	96.0%	100.8%	
Other	2,678	3.7%	2,922	4.0%	109.1%	
II. CoGS	40,398	56.0%	40,628	55.7%	100.6%	
Gross Profit	31,681	44.0%	32,249	44.3%	101.8%	
III. SG&A	23,200	32.2%	22,325	30.6%	96.2%	
Operating Income	8,480	11.8%	9,924	13.6%	117.0%	
IV. Non-Operating Income	468	0.7%	254	0.3%	54.3%	
Interest Income	15	0.0%	14	0.0%	92.7%	
Exchange Rate Profit	108	0.2%	_	_	_	
Other	344	0.5%	239	0.3%	69.5%	
V. Non-Operating Expenses	7	0.0%	298	0.4%	_	
Exchange Rate Loss	_	_	298	0.4%	_	
Other	7	0.0%	0	0.0%	1.3%	
Ordinary Income	8,940	12.4%	9,879	13.6%	110.5%	
VI. Extraordinary Income/Loss	-34	-0.0%	-510	-0.7%	_	
Income before Income Tax and Minority Interests	8,905	12.4%	9,369	12.9%	105.2%	
Income Taxes (Current and Deferred), etc.	2,555	3.5%	2,905	4.0%	113.7%	
Net Income	6,350	8.8%	6,463	8.9%	101.8%	

#### Expenditure Breakdown (Non-Consolidated)

(Millions of yen)

		(IVIIIIOTIO OT YEI	
	FY2015	FY2016	YoY
(1) CoGS Items			
Program Cost	26,831	26,948	100.4%
Moving Picture Program Cost	5,493	5,421	98.7%
Program Production Cost	20,733	20,841	100.5%
Other	604	685	113.4%
Broadcasting Technology Cost	2,608	2,730	104.7%
Expenses for Programming Guide	2,465	2,468	100.1%
Other	8,492	8,481	99.9%
Total	40,398	40,628	100.6%
(2) SG&A Items		-	
Merchandising Expense	1,486	1,246	83.9%
Incentives Paid	329	274	83.3%
Retention Commission Paid	4,838	4,933	102.0%
Credit Collection Agency Fee Paid	1,506	1,500	99.6%
Advertisement Expenses	4,962	4,113	82.9%
Customer Center Expenses	2,627	2,364	90.0%
Other	7,449	7,893	106.0%
Total	23,200	22,325	96.2%
(3) Depreciation Expense			
Depreciation Expense	2,734	2,872	105.1%

#### Extraordinary Income/Loss Breakdown

(Millions of yen) FY2015 FY2016 YoY (Consolidated) Extraordinary Income 0 Income from Sale of Non-Current Assets Extraordinary Losses 33 521 Loss from Elimination of Non-Current Assets Loss from Sale of Non-Current Assets 0 Loss from Valuation of Available-for-Sale Investment Securities 8 Loss from Valuation of Golf Membership Rights 521 (Non-Consolidated) Extraordinary Income 0 Income from Sale of Non-Current Assets **Extraordinary Losses** 20 510 Loss from Elimination of Non-Current Assets Loss from Sale of Non-Current Assets

8

Figures rounded down to millions of yen.

Loss from Valuation of Golf Membership Rights

Loss from Valuation of Available-for-Sale Investment Securities

#### Results by Consolidated Segment

(Millions of yen)

	Revenue			Segment Income (Operating Income)		
	FY2015	FY2016	YoY	FY2015	FY2016	YoY
Broadcasting	72,590	73,432	101.2%	8,936	10,083	112.8%
Telemarketing	6,602	8,474	128.3%	144	57	39.8%
Total	79,193	81,906	103.4%	9,080	10,141	111.7%
Adjusted*	-3,897	-3,653	_	_	_	-
Consolidated	75,296	78,253	103.9%	9,080	10,141	111.7%

<sup>\*</sup>Adjustment of revenue offsets transactions between segments, and adjustment of segment income is based on consolidation adjustment.

### Balance Sheets (Consolidated)

(Millions of yen)

	As of March 31, 2016 As of March 31, 2		h 31, 2017	Compared to End	of Previous Period	
	Results	Share	Results	Share	Difference	Compared to End of Previous Period
Current Assets	39,315	62.0%	57,747	70.9%	18,431	146.9%
Non-Current Assets	24,137	38.0%	23,714	29.1%	-422	98.2%
Current Liabilities	17,032	26.8%	29,947	36.8%	12,915	175.8%
Non-Current Liabilities	1,773	2.8%	1,782	2.2%	9	100.5%
Capital Stock	5,000	7.9%	5,000	6.1%	_	100.0%
Capital Surplus	2,738	4.3%	2,738	3.4%	_	100.0%
Retained Earnings	39,629	62.5%	44,540	54.7%	4,910	112.4%
Treasury Shares	-3,081	-4.9%	-3,081	-3.8%	-0	_
Shareholders' Equity	44,287	69.8%	49,197	60.4%	4,910	111.1%
Accumulated Other Comprehensive Income	359	0.6%	533	0.7%	174	148.5%
Net Assets	44,646	70.4%	49,731	61.0%	5,084	111.4%
Total Assets	63,452	100.0%	81,461	100.0%	18,009	128.4%

#### Balance Sheets (Non-Consolidated)

(Millions of yen)

	As of Marc	h 31, 2016	As of March 31, 2017		Compared to End of Previous Perio	
	Results	Share	Results	Share	Difference	Compared to End of Previous Period
Current Assets	34,439	60.2%	53,180	70.8%	18,740	154.4%
Non-Current Assets	22,780	39.8%	21,957	29.2%	-823	96.4%
Current Liabilities	16,242	28.4%	29,450	39.2%	13,207	181.3%
Non-Current Liabilities	1,771	3.1%	1,780	2.4%	9	100.5%
Capital Stock	5,000	8.7%	5,000	6.7%	_	100.0%
Capital Surplus	2,738	4.8%	2,738	3.6%	_	100.0%
Retained Earnings	33,976	59.4%	38,551	51.3%	4,574	113.5%
Treasury Shares	-3,081	-5.4%	-3,081	-4.1%	-0	_
Shareholders' Equity	38,634	67.5%	43,208	57.5%	4,574	111.8%
Valuation and Translation	571	1.0%	697	0.9%	125	122.0%
Net Assets	39,205	68.5%	43,905	58.4%	4,699	112.0%
Total Assets	57,220	100.0%	75,137	100.0%	17,916	131.3%

#### Consolidated Statements of Cash Flows

(Millions of yen)

	FY2015	FY2016	Difference
I. Cash Flows from Operating Activities	9,469	9.761	292
Income before Income Tax and Minority Interests	· · · · · · · · · · · · · · · · · · ·	<b>'</b>	
Depreciation Expenses, Reserves and Retirement Benefits	3,208	3,543	334
Increase (Decrease) in Accounts Receivable ('-' signifies increase)	-102	-454	-352
Increase (Decrease) in Inventory ('-' signifies increase)	-183	-9,853	-9,669
Increase (Decrease) in Accounts Payable ('-' signifies decrease)	-2,220	13,209	15,430
Other	-640	-1,082	-442
Subtotal	9,530	15,124	5,593
Payment of Income Taxes, etc.	-4,199	-2,921	1,278
Cash Flows from Operating Activities	5,331	12,202	6,871
II. Cash Flows from Investing Activities			
Income/Expenditure due to Increase (Decrease) in Time Deposit ('-' signifies increase)	559	337	-221
Income/Expenditure due to Increase (Decrease) in Property, Plant and Equipment ('-' signifies increase)	-2,073	-1,314	759
Income/Expenditure due to Increase (Decrease) in Intangible Assets ('-' signifies increase)	-1,081	-757	324
Income/Expenditure due to Acquisition of Subsidiary	_	-795	-795
Shares ('-' signifies increase)	-73	-13	59
Other	0.000	0.540	100
Cash Flows from Investing Activities	-2,669	-2,543	126
III. Cash Flows from Financing Activities  Payment of Dividends	-1.619	-1.889	-269
,	-0	, -0	0
Expenditure to Purchase Treasury Shares Other	-76	-130	-53
Cash Flows from Financing Activities	-1,696	-2.020	-323
IV. Effect of Exchange Rate Change on Cash and Cash		· · · · · · · · · · · · · · · · · · ·	
Equivalents	10	-8	-19
V. Net Increase (Decrease) in Cash and Cash Equivalents	975	7,630	6,655
VI. Cash and Cash Equivalents at Beginning of Period	15,521	16,526	1,004
VII. Increase (Decrease) in Cash and Cash Equivalents Resulting from Change of Scope of Consolidation	29	-	-29
VIII. Cash and Cash Equivalents at End of Period	16,526	24,157	7,630

# WOWOW

#### **Cautionary Statement:**

The earnings forecasts described in this document are made based on decisions and assumptions relying on information currently available to WOWOW INC. as of the date hereof and thus include risks and uncertainties.

The actual financial results may substantially differ due to various factors.

The factors that may influence actual financial results include, but are not limited to, economic conditions and market trends surrounding business sectors of WOWOW INC. and its group companies.

WOWOW INC.